

DP Networking Day 15/06/07 – preparatory thinking

Facilitated exercise on mainstreaming – DP plans / shared learning and working with SEC to disseminate outputs

We would like to identify the top mainstreaming priorities for each DP and capture them prior to the day to help initiate an informed discussion on joint DP and SEC mainstreaming. Aside from the Networking Day this will be a really useful activity to inform SEC's mainstreaming programme. I have listed some of possible mainstreaming activities below. This is not a comprehensive list. It would be great if you could take a look and add/delete/amend as necessary but also highlight those activities, events or themes which you feel are top priorities for collaboration or mainstreaming at a national level.

<p>Cultural Shift</p> <p>Papers:</p> <ul style="list-style-type: none"> • State sponsored social enterprise (Research Conference) • Double Bind; balancing productivity and margin ratios as a model for social enterprise business planning • State aid issues- navigation guide • Inside social enterprise start-up • Cultural Shift-shifting cultures and values • Extrapreneurs • Critical perspectives on social enterprise: failure and resistance (research conference and publication accepted) • Historical perspective on prison industries and social enterprise (MBA class) • Social policy implications of social enterprise. <p>SEEDA intends to publish 4 protocols as</p>	<ul style="list-style-type: none"> • State Aid protocol- navigation guide to state aids for social enterprise sector- possible progression to EU commission • Genesis Social Enterprise – Prison based SE looking at equality impact assessment • Really Helpful IT Company – working with Intermediate Labour Market • Skoll research findings –shifting cultures <ul style="list-style-type: none"> ○ Policy level- state aids ○ Organisational level -State sponsored social enterprise ○ Individual level- extrapreneur and other social enterprise 'personalities' ○ Process level – contestation of isomorphism as a pressure on social enterprise <p>State aid protocol</p> <ul style="list-style-type: none"> • Is it state funding? • Definition of undertaking • Distortion of competition • Addressing disadvantage • Addressing market failure • Block exemptions • Services of general economic interest <p>State sponsored social enterprise</p> <ul style="list-style-type: none"> • Features of state sponsored social enterprises
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<p>guidance/information as well as the academic outputs from the Skoll research.</p>	<ul style="list-style-type: none"> • Barriers to success- cultural expectations • Meaning, behaviour, policy, performance, competition, organisation. <p>Extrapreneurs</p> <ul style="list-style-type: none"> • Boundary spanning managers • Characteristics • Prerequisites • Legitimation <p>Double Bind</p> <ul style="list-style-type: none"> • Productivity versus margins • Defining and mapping • Implications <p>Cultural Values</p> <ul style="list-style-type: none"> • Coherence • Consistency • Cultural distinctions • Governance and innovation <p>Persistent barriers-new perspective on barriers</p>
<p>Collaboration</p>	<p>Our work is closely related to BEST Procurement (SEEM)-especially their social clauses work.</p>